On the cover: Rob and Danielle Salinas, with sons Cruz, age 3, and Jackson, age 2. Both boys were admitted to John Muir Health’s neonatal intensive care unit (NICU), which addresses the special needs of premature or ill babies. Cruz was born at 33 weeks, weighing 3.9 pounds. Jackson arrived after 30 weeks, weighing only 2.3 pounds. “We never imagined we would go through a NICU journey – not once, but twice!” says Danielle. “The doctors, nurses and staff were so attentive to our babies and to us as well. The love and care they showed us during such a stressful time made all the difference. John Muir Health is an amazing organization, and we truly appreciate the care they provide!”
JOHN MUIR HEALTH

is a community-based, not-for-profit, integrated system of doctors, hospitals, patient care centers and community benefit programs. We are committed to providing the highest-quality health care to our patients every day through the exceptional work of our dedicated physicians, employees and volunteers.

Hospitals
John Muir Medical Center
2540 East Street, Concord, CA  94520

John Muir Medical Center
1601 Ygnacio Valley Road, Walnut Creek, CA  94598

John Muir Health Behavioral Health Center
2740 Grant Street, Concord, CA  94520

Urgent Care Centers
Brentwood
Concord
San Ramon
Walnut Creek

Outpatient Centers
Brentwood
Concord
Rossmoor/Tice Valley
Walnut Creek

Outpatient Surgery Centers
Aspen Surgery Center
Brentwood Surgery Center

For more information about our locations and services, visit us online at johnmuirhealth.com.
We are fulfilling our mission by focusing on the needs of our patients and the community.
A MESSAGE FROM OUR PRESIDENT AND CEO

2014 was a year of tremendous growth and accomplishment for John Muir Health, as we continue evolving to meet the growing and changing needs of our patients and the communities we serve.

Our top priority will always be providing high-quality patient care, and I am very proud to report that last year John Muir Health again received numerous awards for quality from trusted organizations such as The Joint Commission, HealthGrades, U.S. News & World Report, the California Association of Physician Groups, Integrated Healthcare Association, the American Heart Association and many more. These awards provide third-party validation of the exceptional care and experience delivered by our physicians, nurses, staff and volunteers every day.

In order to expand our ability to serve more patients within and beyond Contra Costa County, in January 2014 we opened our new Walnut Creek Outpatient Center which offers a wide range of care services in one convenient location. In collaboration with our partners at San Ramon Regional Medical Center, we plan to open a similar outpatient center in Pleasanton in 2015 for Tri-Valley residents. We have also developed a number of innovative partnerships with premier health organizations including UCSF Medical Center, Tenet Healthcare and Stanford Children’s Health. These partnerships are creating more options for more patients to access the best possible care locally and throughout the Bay Area.

As a community-based, not-for-profit health system, we also believe that it is our responsibility to help create healthy communities in the areas we serve through our community benefit programs. In 2014, John Muir Health contributed more than $101 million to improve the health and wellness of our communities. Approximately 91 percent of those dollars were specifically targeted at individuals and families who experience social and economic barriers to improving their health.

Of course, these accomplishments and so many more would not have been possible without our remarkably talented and dedicated physicians, nurses, staff and volunteers, as well as support from our community. We are fulfilling our mission in many ways by focusing on the needs of our patients and the community. I invite you to read more about our efforts in the following pages.

Sincerely,

Calvin (Cal) K. Knight
PRESIDENT AND CEO, JOHN MUIR HEALTH
AT JOHN MUIR HEALTH, quality isn’t just a goal or an attribute. It’s deeply embedded in our culture as part of who we are and everything we do, from the most complicated surgeries and medical procedures, to assisting visitors who might need directions in our hallways. We take great pride in the many awards and accolades we received this past year, but we know that in order to remain ranked among the finest health care organizations in the country, it is essential for us to keep challenging ourselves and think every day about how we can continue to provide the best possible care and experience to our patients and the community. Wherever we find success, we know there is further opportunity to excel.
AWARDS AND RECOGNITIONS

U.S. News & World Report 2014 Top Hospital

The only non-academic medical centers in northern California to appear in the Top 50, John Muir Medical Center, Walnut Creek was listed at #2, and John Muir Medical Center, Concord was listed at #3 out of 46 hospitals in the San Francisco—Oakland area. Of the nearly 440 acute care hospitals ranked in California, our Walnut Creek and Concord facilities were listed at #10 and #12, respectively, at the state level.

Magnet® Recognition for Nursing

The American Nurses Credentialing Center (ANCC), a subsidiary of the American Nurses Association, has honored John Muir Health with Magnet® recognition status for excellence in nursing care at both hospitals. The Magnet Recognition Program® is the most prestigious distinction a health care organization can receive for nursing excellence and quality patient outcomes. John Muir Medical Center, Concord and John Muir Medical Center, Walnut Creek are two of only 26 hospitals in California and 414 worldwide to have Magnet® recognition status.

The Joint Commission’s Gold Seal of Approval™

John Muir Health earned The Joint Commission’s Gold Seal of Approval™ for accreditation by demonstrating compliance with The Joint Commission’s national standards for health care quality and safety in hospitals. This accreditation recognizes our dedication to continuous compliance with The Joint Commission’s state-of-the-art standards. John Muir Health has also been awarded disease-specific recognition for its diabetes services.

The Joint Commission’s Gold Seal of Approval™ for Certification as Primary Stroke Centers

John Muir Health’s Concord and Walnut Creek medical centers earned The Joint Commission’s Gold Seal of Approval™ for certification as Primary Stroke Centers. By achieving certification as Primary Stroke Centers, we have proven our ability to provide effective, timely care to stroke victims, which can significantly improve outcomes for stroke patients.

See more of our honors and distinctions online at johnmuirhealth.com/about-john-muir-health/awards-recognition.
Growth & Strength

WE ARE ALWAYS looking for more ways to provide exceptional care to the communities we serve. As part of that commitment, we are expanding our capabilities and creating more options for patients to access our services through our outpatient centers and strategic partnerships with other health care organizations.

OUTPATIENT CENTERS
In January 2014, we opened our newest Outpatient Center in Walnut Creek which serves as a central location for multiple health services, including primary care, pediatrics, lab services, medical imaging and urgent care. Having a range of services conveniently located under one roof enables patients to avoid multiple visits to different medical offices. It also facilitates superior coordination and communication of each patient’s medical information, care needs and health objectives among our physicians and staff. We also have Outpatient Centers in Brentwood, Concord and Tice Valley/Rossmoor, with plans to open a Pleasanton location in 2015.
PARTNERSHIPS
Partnering with premier organizations allows us and our partners to combine the medical expertise, quality care and range of services of both organizations to provide even more patients across the Bay Area with greater access to high-quality services in more locations than ever before.

Through our partnership with San Ramon Regional Medical Center, we are working to expand and improve care, access and services for patients in the growing Tri-Valley area and surrounding communities. Together we are working to further develop San Ramon Regional Medical Center and future outpatient projects in the area, such as a new Pleasanton Outpatient Center, coming in 2015.

Together with UCSF Medical Center, we have formed a new development company that will enable us to collaborate on building new medical facilities and provide physicians and patients with new tools to improve coordination of care, with the ultimate goal of an enhanced patient experience. While both UCSF and John Muir Health remain independent, we are working together to form a regional network which, working with insurance companies, will provide patients from across the Bay Area and Northern California with a competitively priced option to access care, close to where they live or work. The network will include many of the Bay Area’s most trusted and respected physicians and hospitals.

We have partnered with Stanford Children’s Health to bring comprehensive children’s specialty services closer to home for families in Contra Costa County and surrounding communities. Families can now access expert children’s specialty care locally through John Muir Health, with convenient locations in Walnut Creek and Pleasant Hill. In 2015, we will open a new pediatric intensive care unit (PICU) at our Walnut Creek hospital to care for the most critically ill and injured children, from age 0 to 18. This pediatric inpatient hospital unit will be the first and only facility of its kind in Contra Costa County, offering critical care services for children in local and surrounding communities, including the treatment of a wide range of conditions, such as neurological disorders, scoliosis, diabetes and respiratory problems.
From its earliest beginnings, John Muir Health’s roots have been in the community. Both of our hospitals were founded by local nurses, physicians and residents who were committed to having top-quality medical care close to home.

Today, John Muir Health remains an independent, locally governed, community-based health system, and we believe that it is our responsibility to continue creating healthy communities in the areas we serve. We do this by listening to the needs of our community’s residents, then responding with programs that provide access to quality health care. We’re here for our patients, and we are committed to providing the best possible patient care to all of the residents in our communities.

Mobile Dental Clinic patient Zuleyma Placencia and her parents, Maricela and Salvador.
OUR COMMITMENT
In 2014, John Muir Health contributed more than $101 million to improve the health and wellness of our communities. Approximately 91 percent of these dollars were specifically targeted at individuals and families who experience social and economic barriers to improving their health. In addition to addressing the immediate health care needs of diverse populations, we also provide health education and referrals in order to help patients manage and improve their health on a continuous and permanent basis.

ZULEYMA’S STORY
Zuleyma Placencia and her parents, Maricela and Salvador, have a special appreciation for the Mobile Dental Clinic, which celebrated its 10th anniversary in 2014. At age 9, Zuleyma had a severe need for dental treatment. When she first presented at the clinic, she had 11 cavities. Her parents had neither dental insurance nor the means to pay for the extensive work she needed. After 10 months, and 13 visits to the clinic, Zuleyma’s teeth are now strong and healthy, and she was able to retain all of her natural teeth. According to her parents, before Zuleyma had her dental work, she was shy and didn’t smile much due to her damaged teeth. Now, they report that she smiles a lot, and appears much happier and more self-confident. Zuleyma is just one of the thousands of children whom the Mobile Dental Clinic has helped over the past 10 years.

Learn more about our Community Benefit programs and download our 2014 Community Benefit Report at johnmuirhealth.com/about-john-muir-health/community-commitment.
Philanthropy

John Muir Health Foundation is an independent, 501(c)(3) nonprofit organization that raises and stewards charitable funds to support all patient care services, programs and facilities of John Muir Health.

In 2014, 2,523 donors generously contributed $9.5 million in support of John Muir Health. This includes $1.3 million for our new pediatric intensive care unit (PICU), Contra Costa County’s first and only unit designed specifically to treat critically ill or injured children from ages 0 to 18.

On November 1, the Foundation held its first Celebrate John Muir Health! benefit gala, which raised close to $900,000 in support of the PICU.

Impressed by the strong show of donor support, Budi Wiryawan, M.D., the unit’s new medical director said, “It is both very exciting and gratifying to know that this community recognizes the importance of having a PICU here. This program is going to have a profound impact on very sick children and families who live in this area.”

Budi Wiryawan, M.D.
Medical Director
Pediatric Intensive Care Unit
with Emily, age 6
PHILANTHROPIC GIFTS IN SUPPORT OF JOHN MUIR HEALTH HELP US:

**RESCUE** stroke, heart attack and trauma victims by helping John Muir Health provide the best possible trauma and emergency care.

**WELCOME** 2,600 babies born at John Muir Health each year and provide highly specialized care for multiples, premature or critically ill infants.

**EDUCATE** youth, new parents, seniors and our community about health, safety, nutrition and wellness by funding free classes, programs and services.

**PREVENT** or minimize invasive treatments for cancer, diabetes, heart disease and other serious conditions with early-detection screenings and new, non-invasive surgical procedures.

**DELIVER** health care to communities in need via John Muir Health’s Mobile Health Clinic and Mobile Dental Clinic.

**BUILD** the future by helping to fund clinical research, innovative technologies and breakthrough advances in medical procedures and treatments.

Give health
That’s what you can do when you make a gift in support of John Muir Health.

Give life
by supporting our birth center, emergency services, cardiovascular services, cancer services, trauma center or any other program of your choice.

Give hope
by ensuring that patients, families and our community continue to receive high-quality, compassionate care—now and for generations to come.

For more information on the many ways that you can support John Muir Health, please contact the Foundation at (925) 947-4449 or email foundation@johnmuirhealth.com.
## 2014 Financial Summary

**In 2014,** we saw positive results from our operations and fundraising. As a community-based, not-for-profit and locally governed health care organization, John Muir Health remains true to its mission of improving the health of the communities we serve with quality and compassion. We continue to use our resources wisely by investing in our people, patients and programs, including the many health services that benefit our greater community.

### Where Our Income Came From

<table>
<thead>
<tr>
<th>Source</th>
<th>2014 (in thousands)</th>
<th>2013 (in thousands)</th>
<th>Change (in thousands)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patients, Insurance Companies, Medicare and MediCal</td>
<td>$1,314,432</td>
<td>$1,295,513</td>
<td>$18,919</td>
</tr>
<tr>
<td>Less: Services Provided to Patients Who Could Not Pay</td>
<td>(44,764)</td>
<td>(71,016)</td>
<td>26,252</td>
</tr>
<tr>
<td>From Other Health-Related Services, Including Foundation Fundraising</td>
<td>220,914</td>
<td>231,571</td>
<td>(10,657)</td>
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<tr>
<td><strong>Total Operating Income</strong></td>
<td><strong>1,490,582</strong></td>
<td><strong>1,456,068</strong></td>
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</table>

### Where It Went

<table>
<thead>
<tr>
<th>Category</th>
<th>2014</th>
<th>2013</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Benefits</td>
<td>725,691</td>
<td>714,308</td>
<td>11,383</td>
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<tr>
<td>Paid to Others Who Provide Goods and Services for Patient Care</td>
<td>506,163</td>
<td>460,402</td>
<td>45,761</td>
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<tr>
<td>Depreciation</td>
<td>75,416</td>
<td>62,177</td>
<td>13,239</td>
</tr>
<tr>
<td>Interest Paid on Borrowed Funds</td>
<td>22,723</td>
<td>18,363</td>
<td>4,360</td>
</tr>
<tr>
<td>Other</td>
<td>93,701</td>
<td>96,998</td>
<td>(3,297)</td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td><strong>1,423,694</strong></td>
<td><strong>1,352,248</strong></td>
<td></td>
</tr>
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</table>

### Funds Remaining to Be Used for Future Programs and Services

<table>
<thead>
<tr>
<th>Amount (in thousands)</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funds Remaining</td>
<td>66,888</td>
<td>103,820</td>
</tr>
</tbody>
</table>
On the cover: Rob and Danielle Salinas, with sons Cruz, age 3, and Jackson, age 2. Both boys were admitted to John Muir Health’s neonatal intensive care unit (NICU), which addresses the special needs of premature or ill babies. Cruz was born at 33 weeks, weighing 3.9 pounds. Jackson arrived after 30 weeks, weighing only 2.3 pounds. “We never imagined we would go through a NICU journey – not once, but twice!” says Danielle. “The doctors, nurses and staff were so attentive to our babies and to us as well. The love and care they showed us during such a stressful time made all the difference. John Muir Health is an amazing organization, and we truly appreciate the care they provide!"
JOHN MUIR HEALTH FOUNDATION

John Muir Health Foundation is an independent, 501(c)(3) nonprofit organization that raises and stewards charitable funds to support all patient care services, programs and facilities of John Muir Health. Today’s increasing demand for high-quality, innovative care continues to create patient and program needs that philanthropic gifts can readily support.

As a community-based, not-for-profit health care organization, John Muir Health invests all revenue back into its health services and into the local community. Philanthropic gifts provide essential funding for lifesaving medical equipment, advances in technology, clinical research, educational programs and health services for underserved populations in our community.

Since its establishment in 1979, John Muir Health Foundation has raised approximately $143 million, with 96 percent of gifts made by generous individual donors.
Thank you for your generous support of John Muir Health in 2014
CHAIRMAN’S MESSAGE

In 2014, 2,523 donors contributed an impressive $9.5 million to support important John Muir Health initiatives, such as the new Outpatient Center in Walnut Creek and our new pediatric intensive care unit (PICU), the first and only one of its kind in Contra Costa County. Philanthropic gifts continued to enhance patient care services in cardiology, oncology, orthopedics, neuroscience and many other important areas. Also, the health and wellness of our community was improved through vital programs such as John Muir Health’s Mobile Dental and Mobile Health Clinics.

John Muir Health Foundation had the pleasure of hosting a number of special events to thank and recognize donors, including our annual Donor Appreciation Dinner and annual Legacy Brunch. Our 2014 Award of Distinction event honored physicians Kathryn Bennett, M.D., Henry Fourcade, M.D., and board member Guy Henshaw for outstanding John Muir Health leadership, service and philanthropy.

On November 1, a remarkable year culminated in a remarkable event, our premiere Celebrate John Muir Health! gala. Close to 600 guests contributed nearly $900,000 that evening as part of a total $1.3 million raised in 2014 for John Muir Health’s PICU.

Thank you to all of the donors recognized in this Donor Honor Roll for appreciating the importance of having quality health care in our community, and for demonstrating exceptionally generous support for John Muir Health in 2014.

Sincerely,

David D. Woodworth
CHAIRMAN, BOARD OF DIRECTORS
JOHN MUIR HEALTH FOUNDATION
**LIFETIME GIVING IN SUPPORT OF JOHN MUIR HEALTH**

Donors who have given $10,000 or more cumulatively

<table>
<thead>
<tr>
<th>Amount Range</th>
<th>Donor Names</th>
</tr>
</thead>
<tbody>
<tr>
<td>$5,000,000 or more</td>
<td>Leta H. Evans and Edward Talbot Evans, The Hofmann Family Foundation, Mr. and Mrs. Kenneth H. Hofmann, The Thomas J. Long Foundation, Wayne &amp; Gladys Valley Foundation</td>
</tr>
<tr>
<td>$4,999,999 - $2,500,000</td>
<td>Anonymous, Theresa M. Caygill, Dr. Wayne M. and Mrs. Theresa M. Caygill, John Muir Medical Center Auxiliary, Walnut Creek, The Joseph &amp; Vera Long Foundation, Elsa U. Pardee Foundation</td>
</tr>
<tr>
<td>$2,499,999 - $1,000,000</td>
<td>Anonymous (2), Jack R. and Patsy P. Brown, Edith B. Cappel, Rick and Janet Cronk, Mrs. Ermina D. Dykstra, Lavigne Family Trust, Karen and Thomas F. Mulvaney Family, Jerry and Diane Orgilia, Lillian E. Poage, Don and Sharon Ritchey, Nancy and Bill Sabin, Mr. and Mrs. Robert E. Vanderwall, Captain Roy Whitmire, Ret., Mr. and Mrs. Walter L. Young</td>
</tr>
</tbody>
</table>

**$499,999 - $250,000**

John Muir Medical Group, G. Winton and Nathalie Jones, Mrs. Miriam H. Lar Rieu, The Vera M. Long Foundation, Tom and Billie Long, Mr. and Mrs. Edwin J. Proskey, Ronald McDonald House Charities of the Bay Area, Mr. and Mrs. Harold L. Stieves, Zelda B. Stone, Jack E. and Linda A. Thompson

**$499,999 - $250,000**


**$249,999 - $100,000**

Mary M. Johansen
Ms. Myrtle E. Jones
Mrs. Dorothy Kapelanski
Mrs. Bette B. Kaplan
Maureen and Carl Knight
Mr. and Mrs. DeWitt W. Krueger
Mr. and Mrs. Ronald Latteri
Ethel J. Leigh
Mirs. Florence Leon
Lesceur Company, Inc.
Ms. Jennifer J. Machado
Irene and Frank Malley
Albert and Bertha Markstein
Elizabeth McFarlan
Hank and Bonnie Miller
G. Willard Miller Foundation
Mr. and Mrs. G. Willard Miller
Amy and Greg Mitchell
Robert and Carol Molinaro
Muir Medical Group IPA, Inc.
Mr. and Mrs. Paul H. Nathan
Margaret Mary and William A. Novak
Madeline B. Park
Mrs. Joan B. Patterson
Rosemary Peterson
Isabelle H. Pigan
Mrs. Gloria A. Polastry
Ratcliff Architects
Mr. James B. Rettig
Safeway Foundation
Edith Nadine Sartor
Robert and Colleen Saydah
Dr. and Mrs. William Schiff
Mark and Lorie Sherman
Six Flags Marine World Vallejo
Sloat Brothers, Ltd.
F.W. Spencer and Son, Inc.
Michael and Mercedes Stead
Veda A. Stead
Joyce and Jerry Stroffolino
Gordon Studebaker
Ms. Patricia M. Stull
The Fresh Connection
Frances E. Todd
United Way of the Bay Area
Jeanne M. Wilcox
Kathryn M. Wohlhab
Mrs. Ruth M. Young

$99,999 - $50,000
Anonymous (4)
Abadie Trust
Abbott Laboratories
The Ahn Family
Alameda Contra Costa Medical Association
Lewis E. Albright and Family
Mr. David H. Andrews
Bay Area Colon and Rectal Surgeons
Beard Land and Improvement Company
Dr. and Mrs. Donald B. Beerline
Mr. and Mrs. Kenneth E. Behring
Eva Benson Buck Charitable Lead Trust
Irvng and Helen Betz Foundation
Mrs. Evelina D. Bolotoff
Dian C. Brown and Ronald J. Brown
Alan P. Burckin, M.D.
Mr. Donald W. Campbell
Ms. Martha M. Caso
CEP America Concord Emergency Physicians
Chevron Matching Employee Funds
Mr. and Mrs. Walter H. Clemens
Joan and Tom Cleveland
Contra Costa Newspapers
Contra Costa Pathology Associates
Mr. Paul J. Cortese
Mr. and Mrs. Thomas B. Crowley, Sr.
Robert K. and Patricia A. Dahl Foundation
Grace T. Davis
Dr. and Mrs. Rafael A. Del Valle
Diablo Valley ENT
Dorothy and Joan Culver
The Dow Chemical Company
Gladyes H. Duffy
Russ and Patty Erickson
Ethicon Endo-Surgery, Inc.
Esther A. Forbes
Elizabeth W. Freeman
Paul and Marilyn Gardner
Ms. Roxana Giragossiantz
Mr. Earl M. Goldman
David and Diane Goldsmith
Mr. and Mrs. Stephen Hamill
General Jack L. Hancock, Ret.
Have A Ball Foundation
Mr. and Mrs. Joe Havlick
Mrs. Stuart Hedden
Ray P. Hidalgo, M.D., and Marie J. McGlynn, M.D.
Richard and Carol R. Hyman
John and Marion Iles
Annette G. and Andrew T. Hass, Jr.
Mrs. Linda B. Ingham
The James Irvine Foundation
Mr. James C. Jenkins
Jewish Community Endowment Fund
John Muir Health Women's Philanthropic Circle
Beverly and William Jones
Robert Kadas, M.D., and Bonni Maxson
Dorothee Z. Kaiser
Roy A. Kaplan, M.D. and Barbara J. Kaplan
Mr. and Mrs. Elmer F. Kapielian
Laporte-Frankel Family Philanthropic Fund of
The Jewish Community Foundation
Dr. and Mrs. Bernard J. Lerner
Bob and Shirley Larsen
Paul Lazarus and Constance Lambert Lazarus
Dr. and Mrs. William M. Lee
The Dean and Margaret Lesher Foundation
Michael Levine, M.D., and Sue Farley, J.D.
Mr. Donald J. Liddle
Edith M. Lindgren
Lolita L. Lowry
Mr. George H. Malone
Barbara and Adolph Markstein
The McGuire and Hester Foundation
McKesson Foundation
Ken and Barbara Meehan
Maryam Mehran
Mr. James R. Moore
Mr. and Mrs. Kerry J. Murphy
Mr. and Mrs. Steven A. Noroian
Dwight Pedersen and Sandra Ruliffson
Lily Pfugfelder
Eleanor Robison
Mrs. Geraldine Roebuck
Mrs. McKie W. Roth
Mark M. Rubenstein, M.D.
Mr. and Mrs. William D. Schmicker
Theodore and Elizabeth Schmidt

Mrs. Mortimer Schultz
Albert D. Seeno Construction Company
Mrs. Marguerite V. Smith
Mrs. Harold W. Smith
Y and H Soda Foundation
Mrs. Gunvor S. Sommerhaug
Soulé Foundation
Elliot and Eileen Stein
Margery B. Sterns and Donald Sterns, M.D.
Paul and Andrea Swenson
Mrs. John R. Thomas
Mike and Wendy Thomas
Richard E. Tirrell, M.D., and Mary Anne Tirrell, R.N.
Variety Club of Northern California
Clair S. Weenig, M.D., and Joan M. Weenig
Mr. and Mrs. Arthur H. Wellens
Mr. and Mrs. Robert M. Whalen
Mrs. Laura P. Wilke
Jane and Wayne Willemsen
Dr. and Mrs. James J. Woods
David and Stacy Woodworth
Mrs. Lester A. Zeigler

$49,999 - $25,000
Anonymous (7)
Allied Waste Services, Inc.
American Cancer Society
Dr. and Mrs. Ryan Anderson
Mr. and Mrs. Edward J. Arnold
Mr. Fred Baldocchi
Bank of America
Dwight and Nancy Barker
Phil and Carolee Batchelor
Francis S. Baugh Family Trust
Bay Area Retina Associates Medical Group
Bay Area Therapeutic Radiology and
Oncology Associates Medical Group
Dorothy W. Beall
David and Lisa Behring
Mr. and Mrs. Albert Beilenson
Mrs. Inga A. Bennett
Kathryn J. Bennett, M.D., and Mr. Thomas F. Loughran
The Lowell Berry Foundation
Edward and Linda Best
Bingham McCutchen LLP
David A. Birdsal, M.D., and Marian R. Birdsall, M.D.
Chuck and Barbara Bloch
Mr. and Mrs. Frank G. Bolla
James and Louise Branscom
Dawn and Peter Brightbill
Brighton Retail
Dennis K. Brown
John Bruns, D.D.S.
Lawrence and Barbara Cahn
Mr. and Mrs. William P. Carozza
Guyla and John Cashel
Marion L. Chenery
Mr. and Mrs. William B. Chiasson
Marion L. Chenery
Mr. and Mrs. William B. Chiasson
Dr. and Mrs. Paul H. Chodoff
Dr. and Mrs. Howard E. Cohen
Susas Gates Cooper
Mr. and Mrs. Trevor A. Crossley
Arthur P. Danzig, M.D., and Angela Tu-Danzig, Ph.D.
Mr. Fred M. Davies
Ms. Kim Davis
Mrs. W.C. Delamater, Jr.
Mr. Fred M. Davies
Ms. Kim Davis
Mrs. W.C. Delamater, Jr.
Raymond A. Dickinson
Marguerite E. Diehl Charitable Trust
Ms. Denise A. Dodini
Mrs. Jeanne Christy
Dr. and Mrs. Robert A. Clark
Mr. and Mrs. Henry B. Clay
C.L.B.I. Investments, Inc.
The Clorox Company
Dr. and Mrs. George E. Cobb
Peter and Angela Coffee
Dr. and Mrs. Michael L. Cohen
Mrs. Gail Collar
Mr. and Mrs. Randall G. Colombo
The Conco Companies
Concord/Pleasant Hill Health Care District
Lona and Terry Cook
Mr. and Mrs. Alexander Cornelius
Roger and Elizabeth Cornwall
The Cotillion Committee
Nancy L. Cotton
Covidien
Dr. and Mrs. Fred F. Crutcher
CSL Behring, LLC
Mr. R. William Curtis
Dr. and Mrs. Mario P. Curzi
Mr. and Mrs. Carl D. Damé
Mr. Albert H. Davidson
Mr. and Mrs. Robert A. De Chene
The Thomas A. DeCarlo Family
Mr. and Mrs. W. S. Deeming
Chinnavuth P. DeMonteiro, M.D., and Sophie Lay, M.D.
Mr. and Mrs. Harry J. Dutton
Mr. William H. Ebbinghaus
Ms. Marcia L. Eliott
Louis and Grace Ellis
Michael and Gail Emmons Foundation
Ms. Linda English
Mr. and Mrs. Roy E. English
EPReward Inc.
Mrs. Frohmut W. Ewart
Dr. and Mrs. Sheafe Ewing
ExxonMobil Foundation
Mr. Ferris A. Farnsworth
Mrs. Philip J. Fay
Mr. Kurt A. Feuerman
Mr. and Mrs. James A. Field
Dr. and Mrs. Ira J. Finch
Mrs. Francis C. Fiorentino
Firedoll Foundation
Captain Charles E. Fischer
Dr. Robert D. and Mrs. Anne Flaig
Mrs. Robert G. Forbes
Lisa and Franklin Foust
Freed Associates, Inc.
David A. Freeman
Mr. and Mrs. Marshall W. Freeman
Ms. Suzanne Freiley
Mr. and Mrs. Silvio A. Garaventa, Jr.
Janet E. Gaston, M.D., and David Fattig
Mr. and Mrs. Bruce R. Gilbert
GlaxoSmithKline
David J. Goldberg, M.D.
Gary M. Goldstein
Mr. and Mrs. John Goode
Mrs. Ralph M. Grady
Gladys N. Grassini
Mrs. Diane L. Graybehl
Robin and Robert Griffiths
Steven D. Grogan and Janice Y. Nakagawa, Ph.D.
Mr. and Mrs. Peter D. Gruebele
Guidant Corporation
Mr. and Mrs. Fernando R. Gumucio
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